

SHA	Project Name	Project Soundbite	Lead Organisation
EM	Best care and value for Acute medical patients	We propose that senior clinical assessment and directed management of our acute medical referrals as they arrive will significantly improve patient care, clinical outcomes and cost effectiveness of the service. We need to measure our processes in detail to demonstrate this and support widespread implementation of senior experienced staff seeing all acute undifferentiated referrals to hospital. We aim to completely reverse the traditional approach of junior and inexperienced staff assessing the most potentially seriously ill. We aim to show that training all staff well is compatible with this approach. We aim to deliver best care and best value for all.	Derby Hospitals NHS Foundation Trust
EM	Better Health Outcomes for Young Offenders in Derbyshire	<p>Children with unrecognised and unresolved communication disabilities are likely to develop mental health problems and to offend. The emerging evidence for Speech and Language therapy to contribute to better outcomes for young offenders is impressive, but based mainly in Institutions (YOIs).</p> <p>There is no known comprehensive SLT provision to Young Offenders' Teams (YOTs) in UK.</p> <p>Derbyshire and Derby City Council YOT leads, DCHS SLT service managers and The Communication Trust are keen to explore the transfer of learning from Institutions into community settings; and to exploit the potential of SLT to further reduce re-offending rates and mental health problems.</p>	Derbyshire Community Health Services (DCHS)
EM	Development of a consistent and transferable rapid access service for carotid surgery in patients with transient ischaemic attack/minor stroke	Few NHS Vascular Units offer carotid endarterectomy <14 days of symptoms as recommended by NICE. This project will identify reasons for delay within an existing rapid access TIA Service (70% currently treated <14 days) to identify reasons for delay and how they might be reduced. Along with an assessment of how best to access the operating theatre, this innovation will develop a rapid access CEA service that meets NICE Guidelines (and to offer advice on how the DOH 48 hour threshold might be reached) in a service model that could then be transferred to other NHS Vascular Units.	University Hospitals of Leicester NHS Trust
EM	Innovative approach to applying Interpersonal Psychotherapy to the management of Eating Disorders in order to increase productivity and decrease waiting time	In the eating disorder service we use a talking therapy treatment called IPT. This is effective for the treatment of bulimia nervosa and EDNOS and is recommended in the NICE guidelines. We have audit and research evidence that show with our style of IPT (Leicester Model IPT) our patients achieve change much faster than the published data of others. I propose that we directly compare in a scientifically robust randomized way the standard Leicester 16 session IPT compared to a streamlined 12 session version of Leicester Model IPT. If the outcome data is the same then we could adopt this shortened version thereby increasing our productivity and decrease our waiting time.	Leicestershire Partnership NHS Trust
EM	Support for people with learning disabilities and their carers in hospital settings	Support for people with learning disabilities and their carers in hospital settings.	NHS Nottingham City
EM	Establishing a robust clinical pathway for alcohol dependent offenders requiring specialist alcohol	A well established relationship exists between excess alcohol consumption and offending behaviour. In Nottingham City this results in high rates of both alcohol related hospital admissions(1705 in 2007/8) and alcohol related violent offences(1000 in 2008/09).To address the impact this has on the individual, their family and the community Courts	NHS Nottingham City

	treatment	<p>have increasingly used Alcohol Treatment Requirements (ATR) where alcohol use is linked to offending behaviour.</p> <p>This project will fast track this high risk group of offenders into specialist assessment and treatment within a 2 week period by establishing an innovative new role working across the courts, probation and specialist alcohol services.</p>	
EM	Integrated Children Services – improving safeguarding for children and young people	<p>Working in an integrated way across health and social care benefits those children and young people who are most in need or at risk. This project will pilot the provision of a specialist community practitioners working within social care to support, direct, signpost, advice and offer guidance to both the health staff who contact the duty officer or team and for the social workers, promoting effective, efficiency seamless safeguarding services for the children and young people of Bassetlaw.</p>	Bassetlaw PCT
EM	Turning customer insight into targeted and effective service delivery	<p>PCT commissioners do not yet effectively utilise customer insight in their commissioning processes. This proposed innovation is the development of a business process to turn customer insight into targeted and effective service delivery. The project will focus on child obesity services but will ensure that the ‘lessons learned’ about how to apply customer insight to commissioning processes are generalisable to other key strategic health initiatives.</p>	NHS Nottinghamshire County
EM	Improving Patient Safety at the Interface; a county-wide framework for the co-production of a standardised data set for emergency medical admissions across Nottinghamshire	<p>Evidence demonstrates that poor communication across interfaces can lead to patients being exposed to avoidable harm, particularly with regard to medication. The project will involve:</p> <ul style="list-style-type: none"> • co-production of a standardised data set for emergency admissions, involving a “whole system” approach • testing the development of an electronic template • robust audit of test site results • understand the enablers and barriers that influence compliance in progressing standardised information between primary and secondary care. <p>Improvements in the quality of care will be measured using qualitative and quantitative methods, including the development of patient-reported outcome measures.</p>	Nottingham University Hospitals NHS Trust
EM	East Midlands Multidisciplinary Revascularisation Training Scheme	<p>The project will bring together commissioners, providers and clinicians to enhance adhoc educational programmes run across the East Midlands, facilitating appropriate peer support, transfer of skills and uplift in care required and supported by NHS East Midlands. This will ensure a reduction in training costs per organisation, expand the knowledge base for all personnel involved in the delivery of care and supply an infrastructure of training opportunities for the whole multidisciplinary team supporting the agreed Acute Coronary Syndrome (ACS) Guidance, to develop the whole pathway of care primary prevention through to secondary prevention.</p>	NHS Nottingham City
EM	Electronic Personal Assessment Questionnaire – Pelvic Floor	<p>EPAQ-PF (electronic Personal Assessment Questionnaire- Pelvic Floor) is a well validated clinical tool that is in clinical use in a small number of NHS trusts. The system (originally developed and tested in Sheffield Teaching Hospitals in 2003) measures symptoms, quality of life and outcome in pelvic floor medicine. The proposal is for SFHFT to use the system for an initial 2 years, followed by a formal evaluation. It is expected that the system will deliver increased patient quality and safety alongside significant improvement to the productivity of the pelvic floor clinic at King’s Mill Hospital.</p>	Sherwood Forest Hospitals NHS Foundation Trust (SFHFT)

EM	Identifying and Reducing the Regional Carbon Footprint of the NHS in the East Midlands	This project will comprise two main aspects; - 1 To work with a regional steering group to identify the carbon footprint of the NHS in the East Midlands. 2 To work with the Carbon Trust and 5 pilots to reduce carbon emissions within each pilot.	NHS Nottingham City
EM	Towards Integrated and Emergency Urgent Care Access (3DN), Programme Management and Pilot Development	The aim of the programme is to develop an integrated emergency and urgent care telephone access system across the East Midlands. This means that wherever the caller enters the system, their needs are rigorously assessed using one clinical assessment/triage system with integrated access to a regional directory of services. The approach is to pilot 3DN in two PCT areas from 2010 (Lincolnshire and Nottingham City); using the learning from these pilots to roll this out region-wide. This will be achieved through a collaborative approach with the DoH, SHA and our PCTs identifying this programme of work as a key priority.	NHS Lincolnshire
EM	Releasing medical time to care	The aim of the project is to apply lean principles to remove waste from medical process, increase doctors direct care time, implement a long term sustainable solution to the European Working Times Directive, increase patient and doctor satisfaction, increase efficiency and productivity, reducing risk to patients, increase service improvement capability and capacity improves patient outcomes.	United Lincolnshire Hospitals NHS Trust
EM	Reforming emergency care	As part of the trusts Reforming Emergency Care Programme this project is designed to: use System One (the GP & Community IT system), initially for patients attending Lincoln County Hospital to: provide immediate access (where clinically appropriate) into the local Walk in Centre: provide guaranteed access to a GP slot the following working day in their own GP practice (initially selected GP practices will be form part of the pilot): access information regarding complex case management to enable community services to be involved and more appropriate decisions about care to be made	United Lincolnshire Hospitals NHS Trust
EM	Integrated Community Cardiac Rehabilitation and Heart Failure Service	Citihealth currently provide an innovative community-based cardiac rehabilitation service within areas of the City where need is high, but uptake of hospital-based services is low. A review of the service identified gaps which we hope this project will address: - Extend coverage of the service to Area 2 where unmet need has been identified - Recruit skills to allow the exercise element of Phase 3 to be provided within the community (currently patients referred back to secondary care) Extend the service to Heart Failure patients, who do not currently fall within the criteria for the service.	NHS Nottingham City
EM	The development and cost effectiveness of outpatient investigation and treatment of Pulmonary Embolism	Patients presenting with symptoms of Pulmonary embolism (PE) are common, are usually investigated and treated as an inpatient for up to 7 days. Investigation and treatment of stable patients with suspected and subsequently proven PE can be delivered in an outpatient setting. This project will deliver outpatient investigation and treatment of these patients from Glenfield Hospital via a protocol led ambulatory care service thereby improving patients' quality with standardisation of process, reducing admissions and length of stay and reduced healthcare economy costs.	University Hospitals of Leicester NHS Trust
EM	Training for Health care professionals to deliver a self management manual (SPACE) for patients with COPD	The NHS Improvement Plan identified long term conditions as a top priority. The plan identified that self management should be facilitated at every stage of the disease allowing individuals to remain independent and lead fulfilling lives. The Clinical Strategy for COPD (launch 2009) will recommend that education and self management strategies should be accessible to all patients. Over the last 24 months we have developed and	University Hospitals of Leicester NHS Trust

		tested a comprehensive self management manual with a focus on symptom management and physical activity. We propose to develop a training programme to train health care professionals to deliver the manual and support spread.	
EM	Peer Support in Adult Mental Health Services: Using Personal Experiences to Promote Recovery	Recruit, train, employ six fte PSWs in Nottingham City Adult Mental Health Services. Evidence shows people who have experienced emotional distress can accelerate social/clinical recovery by receiving and providing support, promoting a Recovery culture, and embracing hope and recovery. Little guidance exists on the employment of PSWs in English MH services. Policy details the importance of recovery based approaches and partnership working with service users. This initiative will explore the feasibility of employing PSWs in secondary services; develop and evaluate tailored training; assess the nature of support required; impact of PSWs on client recovery, staff attitudes/beliefs, and the effect of this opportunity on social and clinical outcomes.	Nottinghamshire Healthcare NHS Trust
EM	Take Time to Make Time: Time Bank for people to engage in meaningful activity for mutual benefit and improved wellbeing	To set up a time bank in Northamptonshire, managed and co-ordinated in partnership with a voluntary sector organisation. To create a system of reciprocal skills exchange in hour long units administrated centrally. People with skills to offer will join the time bank (with appropriate agreed governance arrangements in place). When they have invested their time into the bank they can then make a 'withdrawal' of another members' time/skill for something they need in return (rather than a financial payment). A Co-ordinator manages the database of membership and skills exchange activity. 90 words.	Changing Minds Centre, Northamptonshire Teaching PCT
EM	Can community pharmacy services fully integrated with other community based services effectively deliver self care support leading to improved care and clinical outcomes for patients with long term conditions such as asthma?	Management of asthma often focuses on "crisis intervention," meaning that the disease is addressed only when a problem occurs. Shifting emphasis to a preventive health model including effective medicine management has been shown to reduce costs related to hospital admissions. This project is a local initiative aiming to improve overall asthma management for patients by promoting a system of care that integrates the community pharmacist into the healthcare team. The pharmacist, as a community based clinician, can support current services by helping to identify gaps in patient care pathways, improve medicine management, provide advice and signpost the patient to other services.	NHS Leicester City
EM	Integrated Pathways Team for Northamptonshire	Introduction of a countywide single model of admission avoidance and rapid discharge with a single team of professionals based within each acute hospital.	Northampton General Hospital NHS Trust
EM	Releasing time for therapy	The Head of Therapies and the Service Improvement Team have developed an improvement programme tailored to Occupational Therapy and Physiotherapy services, drawing on learning and experience from other improvement programmes within the trust. The Releasing Time for Therapy (RTFT) programme, provides a structure for the implementation of lean methodology within a therapy service, in a similar way to the NHS Institute for Innovation and Improvement's 'Releasing Time To Care – The Productive Ward' programme. The programme has been developed in outline, but requires testing and development within one clinical area to refine the materials and provide evidence and examples to enable spread.	Northampton General Hospital NHS Trust
EM	Co-ordinating care at home - remote monitoring for long term conditions	Establishing a regional hub to coordinate current telehealth projects and roll out additional projects recognising that patients with LTC have changing needs across their disease trajectory. The hub will support care at all levels of the LTC disease process, promoting self management, empowering patients and carers and adapting technological inputs in a timely and appropriate manner. Desirable because there are many projects providing remote monitoring of patients with lets but these are often small	University Hospitals of Leicester NHS Trust

		scale projects which lack co-ordination, robust audit trails and evaluation. Regional coordination allows an integrated approach across organisational boundaries without fragmenting resources and services when organisations change.	
EM	Implementing a standardised geriatric assessment proforma across primary and secondary care	A proforma incorporating tools to recognise, assess and manage older people with falls and related risk factors, bone health and at risk of readmission, death or institutionalisation was developed and introduced in the emergency department with poor uptake. The information collected is not shared with primary care or fracture clinic for a variety of reasons. We plan a system innovation to ensure sharing of information and spread the knowledge of the tools and their benefits among the clinicians in primary and secondary care to help them target these patients and prioritise resources. This should impact on falls and bone health management, readmission and length of stay.	University Hospitals of Leicester NHS Trust
EM	Smoking cessation - an interactive multimedia solution	To develop and pilot a smoking cessation CD ROM as a more appropriate, relevant and greener (environmentally friendly) learning resource to replace the paper based materials that are currently used. Learning resource to be developed for the 11-15 age groups and piloted to all 3200 pupils in the Bassetlaw area.	Bassetlaw PCT
EM	Enhanced weight management service (chrysalis II)	Management of adult obesity is a key strategic priority for the PCT. The current enhanced weight management service, currently delivered through Retford Practices, is achieving a 60% success rate on delegates achieving target weight loss. By providing a more comprehensive food diary and activity diary analysis, and improved staff training we can improve the target weight loss by at least 10% by taking away some of the confusion on how to interpret & understand the diary data. Our patient surveys and session groups have identified this as a problem. Any developed solution could then be used across other practices in Bassetlaw and to other PCTs as appropriate.	Crown House surgery
EM	Value 4 Vision: online vision screening for preschool children	Eye problems among children are common and have the potential to significantly impact on wellbeing and development. Although eye tests for children are available on the NHS, current systems do not encourage universal uptake, arguably marginalising those most in need. This project will evaluate a newly developed online Vision Screening Tool for preschool children for reliability, validity and ease of delivery. Through a process of stakeholder engagement, the project will explore whether the proposed delivery model could provide a cost effective and feasible solution to child eye health screening for Northamptonshire.	NHS Northamptonshire
EM	Strategic Change and Benefits in District Nursing	Derby City PCT has a strategic vision of a virtual single patient record across Derby City that is accessible to GPs, nursing, community and hospital staff. Our plans are on track to deliver this vision. This project will bring District Nursing into that vision and deliver significant benefits to patients, staff and the organisation. A pilot involving three District nursing teams has proved that change can deliver many benefits. A full change programme will extend these benefits to all District nursing teams and bring further benefits	NHS Derby City
EM	Project to improve the health of women with obesity in pregnancy and beyond by education, intervention and empowerment	Obesity in pregnancy increases the risk of Operative delivery, Diabetes, pre-eclampsia, Thrombosis to name but a few risks and complications. Childbirth is a life changing event for a woman, many women are motivated to make personal changes in their like at this time. This project would provide the necessary support to enable pregnant women to make healthy lifestyle changes which should both reduce the risk of complications in their pregnancy and sustain them beyond for their future life. Health professionals will work in conjunction with "Slimming World" to provide healthy dietary and lifestyle advice in	Chesterfield Royal Hospital NHS Foundation Trust

		pregnancy and beyond into the post – natal period	
EoE	Innovations in person-centred care for people with dementia living in care homes.	In recent years many innovative ways of working with people with dementia have been developed. However these ways of working are rarely used in care homes. This project aims to bridge the gap between knowledge and practice by working in partnership with care home staff, residents and families to improve quality of life and health outcomes.	Cambridgeshire and Peterborough Foundation Trust
EoE	End of Life Care Patient Decision Aid for patients with advanced kidney disease	This project is to develop an End of Life Care Patient Decision Aid for patients with advanced kidney disease, to improve choice and quality of end of life care. The decision aid (available as a DVD, web-based application and booklet) will include evidence-based information together with the voice of real patients explaining their decisions based on individual preferences and values.	NHS East of England
EoE	Ambulance and Social Care Partnership (Falls response vehicle)	This innovation joins together in one response vehicle an Emergency Care Practitioner (Paramedic with advanced skills in assessment and prescribing) and a level 5 Social Care Practitioner (with direct commissioning rights). Together they will respond to ambulance emergency calls for patients who have fallen. They will be able to treat as a priority the immediate clinical needs of the patient and also provide a full social care assessment. The scheme will include the ability to commission social care interventions such as respite care, meals on wheels and equipment with the primary aim of keeping the patient in their own home when it is safe to do so and also preventing future falls.	East of England Ambulance Service NHS Trust
EoE	Integrated web-based IBD patient self help and management programme (IBD-SHAMP)	This project is looking to develop a patient friendly internet based service that will interlink with the new government proposed patient “Advanced Health Care Accounts”. The aim is to devise a functional web based database and programme that will empower patients with inflammatory bowel disease (IBD) to safely manage their condition through personalised “patient self management programmes”. This will allow the gastroenterology service to safely discharge and monitor stable patients, whilst providing efficient control of IBD management within the community.	Luton & Dunstable NHS Foundation Trust
EoE	Farming On Prescription	Clinks Care Farm is a rural initiative which will provide meaningful day time farm activities for people recovering from and/or living with mental health problems of all ages. It aims to reconnect people with their communities and nature, providing a social inclusive environment where people can build up their confidence, self esteem and develop social and work skills.	NHS Great Yarmouth & Waveney
EoE	Eye Clinic Liaison Officers (ECLO) - Support for Sight Loss in Suffolk	This project will provide person centred information, emotional and other support to people with newly diagnosed sight loss in Suffolk. It is based on a model, tried and tested elsewhere in the UK, which improves patient outcomes including mental and physical wellbeing and helps to prevent the need for long term and urgent health and social care interventions.	NHS Suffolk
EoE	Feasibility assessment of group-directed therapy for Chronic Pelvic Pain Syndrome	This project aims to show the advantage of a self-empowering, group-based multimodal therapy approach to the treatment of men with chronic prostatitis over the traditional pain clinic approach.	Norfolk and Norwich University Hospital NHS Foundation Trust

EoE	Primary care health coach to increase patients' awareness and responsibility to manage their health.	This project trains practice nurses from eight deprived urban and rural practices in non directive health coaching techniques. They will learn coaching skills that are designed to raise patients' awareness of their capacity to manage their own long term condition and increase their responsibility for self care. Patients are given longer appointments at significant times in their long term condition journey to enable them to establish goals and agree their health plan, and so reduce primary care consultations and hospital admissions.	NHS Suffolk
EoE	The Alcohol Care Team	The project will reduce/prevent alcohol admissions and readmissions to the Norfolk and Norwich University Hospital by facilitating early discharge and seamless care within a stepped care model of hospital based and community interventions. By introducing a validated screening tool within NNUH this will enable rapid access to alcohol assessment and treatment. The Alcohol Care Team will provide advice and education, brief interventions and further clinical and therapeutic interventions within the NNUH and/or the community.	Norfolk and Waveney Mental Health Foundation NHS Trust
EoE	Person centred pathways for better health outcomes - working together	This project brings together the acute and specialist sector to develop tools and resources with people with learning disabilities and their family carers to ensure the best possible outcomes from both the acute sector and specialist community teams.	Basildon & Thurrock University NHS FT
L	PACE	Development of a sustainable funding and diffusion model for supply-chain led service innovations	NHS London
L	Youth access to primary care	Improve access to primary healthcare for adolescents by setting up a one stop youth health shop in a youth centre	NHS Lambeth
L	Emergency ambulance	Design and development programme for strategic improvements to the emergency ambulance	Imperial College Healthcare NHS Trust
L	Innovation in care planning	Developing care-planning and support for self-care in diabetes and other LTCs through London-based networks	Commissioning Support for London
L	Empowering young people with diabetes	Developing an approach in paediatric diabetes to empower patients and enable faster diffusion of innovative care through patient pull	UCL Partners
L	Migrant worker access to primary care	Diffusing a successful model of improving access to healthcare for migrant workers	NHS Newham
L	Doppler	Use of Doppler to reduce length of stay after major surgery across North Central sector	Whittington NHS Trust
L	World Class Diagnostics Services	The project will design a new innovative service models for the provision of diagnostic services in polysystems	UCLH NHS Foundation Trust
L	Polysystem requirements	The purpose of the project is to deliver a fully specified and tested diagnostic service suitable for rapid implementation in different polyclinics throughout the UK. The objective is to enable clinicians to order tests and receive results using an industry standard information system embedded within GP practice management software. The plan will show how urgent tests will be performed on-site using point of care testing devices (POCT), while routine pathology tests will be referred to offsite laboratories via secure electronic links. The system will also manage requests for radiology, cardiology and respiratory function tests. Administrative procedures will be compliant with ISO9001; laboratory procedures will be compliant with ISO15189. Staff roles, responsibilities and	West Middlesex University Hospital/NHS Hounslow

		training needs will be described in a comprehensive Quality Management System. Six Sigma methodologies will be used to capture requirements and optimize processes critical for the success of the project. Assistance from the local 'LINKS' network will facilitate patient involvement from the outset. The design phase will be completed by 31st March 2010. A beta testing site will be established at the Heart of Hounslow Polyclinic with the objective of demonstrating a fully functional model of the Integrated Polyclinic Diagnostic Service by end of 2010 or early 2011.	
L	Diabetes workforce model	Integrated care in a polysystem for people with tier 3 diabetes provided by existing team plus psychologist, social worker and the voluntary sector	King's College Hospital NHS Foundation Trust
L	Supporting old age	Telemedicine in care homes and day centres to support patient independence, reduce emergency admissions, optimise skills of health and social care professionals and cost efficiency in social care	NHS Croydon
L	Technology Dependent Children:	Improving discharge pathway for children on long term ventilation to provide care closer to home a pathway for seamless discharge from hospital to home	Royal Brompton & Harefield NHS Foundation Trust
L	NeuroResponse	Aiming to become the UK leader in the provision of high quality telecare for those living with long term neurological conditions	UCLH Foundation Trust
L	i-friend	To improve the patient experience through the provision of medical student 'i-friends' who will help patients navigate the hospital system	Imperial College Healthcare NHS Trust
L	Working with homeless populations	Improving the health of homeless people to increase their capacity and confidence to access services and adhere to treatment by using peer mentors	NHS Westminster
L	Wii	Innovating rehabilitation using Wii technology and telerehabilitation and measuring and evaluating the experience	Barnet Community Services
L	'Buddy'	Remote e-care service, which combines technology and user-centred design to support patients with long term mental health conditions	South London and Maudsley NHS Foundation Trust
NE	Portable Cyclonic Nebuliser	It would allow patients with debilitating lung conditions greater freedom and mobility giving them a much improved quality of life and increased independence.	South Tees Hospital NHS Foundation Trust
NE	Novel bilateral toe pulse sounder concept for the simple communication of Peripheral Arterial Disease (PAD) detection in a primary care setting	Our idea exploits the fact that in healthy subjects the pulses should arrive simultaneously at the right and left toe sites, and this would be communicated as normal by giving a single pulse 'beep' with each heart beat. In patients having PAD in one or both of their legs then one toe pulse will be clearly delayed relative to its contra-lateral side	The Newcastle upon Tyne Hospitals NHS Foundation Trust
NE	Collapsible Telescopic Spacer	A collapsible telescopic spacer device to assist in the treatment of Asthma, unlike conventional spacers this will be much more portable and allow the use of all brands of inhalers rather than be brand specific	South Tees Hospital NHS Foundation Trust
NE	Bedwings	Very effective patient support when they are lying in the hospital beds, unlike the current pillow methods currently used. Reduced incidents of entrapment of arms etc in the commonly used bed bars	City Hospitals Sunderland NHS Foundation Trust
NE	Commission for rural health	Mobile health clinic	NHS County Durham
NE	Implementation of Maternity Support Workers (MSWs) within Low Dependency Intrapartum Care	Women's clinical and psychological outcomes are improved if they receive one to one care during labour. The aim is to develop the role of the MSW to assist midwives in the care and support of low dependency women during labour and the immediate post partum period in line with recommended best practice.	South Tees Hospital NHS Foundation Trust
NE	Improving the delivery of	The project involves working collaboratively with the Prison Service and Specialist	Darlington PCT

	Palliative and End of Life Care in Prisons	Palliative care and will cover the Durham prison cluster including high security prisoners (Cat A & B). The project will develop the prison service by embedding principles of palliative care including end of life care into this complex environment.	
NE	Quality improvement in colonoscopy	we will improved the quality of colonoscopy in detecting and preventing bowel cancer by helping local teams implement a bundle of evidence based improvements in practice.	South Tyneside NHS Foundation Trust
NE	Towards a Good Death: Creating a Compassionate Community	It is neither cost effective nor desirable to see death as the province of clinical medicine. The proposed Unit will implement the Charter for A Good Death*, stress the need to 'normalise' death, build public health capacity and aim to create a compassionate community approach to end of life.	North Tees & Hartlepool NHS Foundation Trust
NE	Meeting the spiritual needs of dying patients and their families	The spiritual needs of all patients who are anticipated to die in the next 48-hours and their families and who are on the Liverpool care pathway for the dying (LCP) are routinely assessed and their needs addressed by the hospital chaplaincy team working as part of the specialist palliative care team.	North Tees & Hartlepool NHS Foundation Trust
NE	Volunteer Dignity Workers for patients and their families	The George Hardwick Foundation will recruit, train and deploy trust-wide volunteer dignity workers to be available as friends and practical support (not nursing) to dying patients and their families. This will be a pilot project, in partnership with North Tees and Hartlepool NHS Foundation Trust to test this innovative model of care.	The George Hardwick Foundation
NE	Getting to Grips with World Class Commissioning	The Year of care project uses collaborative care planning to identify individual goals for self management and appropriate support services.	NHS North of Tyne
NE	Community Diagnostics of Arrhythmias	To transform the process and patient pathway in which arrhythmias are detected. This project will provide a service which is proactive from point of contact, convenient for the patient and cost effective. Detection of arrhythmias will be moved closer to home and provide ease of access to all	NHS County Durham
NE	SINAP Plus	This bid is for an IT system to aid contemporaneous quality improvement for stroke services across the whole of the North East. Meeting the requirements of National audits, vital signs and individual trusts quality agenda's	South Tees FT, South Tyneside FT, North of England Cardiovascular Network (NECVN)
NE	Limbs Alive	An Innovative rehabilitation project initially focussing on video games to promote independence in activities of daily living and enhance quality of life in children and adults after stroke.	Newcastle University
NE	Delivering the Slater's Bridge Plan	Our vision is to research and develop a new model for general practice that provides integrated and recognisably brilliant patient care. Simultaneously we wish to promote a working environment that is waste free, productive and both fulfilling and fun to work in. Implementing lean methods in General practice	NHS North East
NE	Isabel	The pilot of an innovative web-based tool to improve clinical diagnosis and support the referral process – this tool provides primary care clinicians with a range of diagnoses based upon symptoms presented during consultation, thus giving the potential to prevent unnecessary investigations, ensure relevant referrals and improve patient quality	NHS County Durham
NE	The hiwecanhelp Health Mate	The hiwecanhelp Heath Mate provides personal, targeted information and campaigns to reduce harm and improve engagement with health issues. In short, the Health Mate is the 21st century answer to the booklet.	North Tyneside PCT
NE	Versajet Wound Debridement Clinic	The project aims to provide a service for the benefit of the patients across the Trust. This is an innovative opportunity for the Trust to redesign the process for the debridement of wounds using a non-operative procedure. It may also encompass patients across the wider healthcare economy once the referral clinic is established.	County Durham and Darlington Foundation Trust

NE	Best Start in Life	Making the North East the best and safest place to be born and grow up, making that aim central to public policy, minimising risk in pregnancy, infancy and childhood, and maximising the potential of all children. Focusing first on reducing exposure to tobacco, increasing breastfeeding and ameliorating poverty.	North East Strategic Health Authority
NE	Community IVT Services	To deliver a safe high quality community IVT service across County Durham and Darlington, this covers a large rural area. The service will be initially piloted in the local community hospitals. It will then be rolled out across the county into the community, offender health, nursing and residential homes.	NHS Darlington
NE	Fifteen to Twenty-Five	Mentally disordered youth present to multiple services that offer limited mental health focus or access to evidence and that handover or discharge at 18 years. Deploying the highest quality early diagnosis and treatment and synergising with partnerships across the transition, we will realign resources toward lasting recovery and well-being.	Northumberland Tyne and Wear NHS Trust
NE	Surviving Sepsis Nurse Specialist	Sepsis, severe sepsis and septic shock carry an unacceptable high mortality and presents a large burden on healthcare resources. The Surviving Sepsis Campaign (SSC) seeks to reduce the absolute mortality by 10% and with mortality rates between 30 – 50% this would make a significant impact towards saving lives.	Northumberland Tyne & Wear NHS Trust
NE	Investigation and validation of molecular diagnostic signature for thyroid cancer from a simple blood test.	This project will validate protein patterns discovered using a unique software technology (Tiger). Once verified, these patterns or signatures can be used to perform diagnoses, avoiding unnecessary need and cost for biopsies and hemithyroidectomies.	South Tees Hospital NHS Foundation Trust
NE	Long Term Conditions Bid	Care planning is a fundamental part of transforming the services and support offered to people with long term conditions. It involves organisational and clinician behaviour change to maximise the opportunity for people to be involved in making decisions and managing their own condition. The specific deliverables in the current programme are to test, refine and implement the principles of care planning. We have taken the learning from the Diabetes Year of Care programme and are extrapolating and iterating this into the context of people with one or more long term conditions. The specific principles we are testing are the need for a single planned, proactive care planning appointment for a person with one or more LTCs, that patients are appropriately prepared for this and that clinicians are specifically trained to adopt a partnership approach.	NHS North of Tyne
NE	Scip It - More Than Just Information	"SCIP it" is an interactive, web based motivational interviewing tool that can help you make and maintain some healthy changes to the way you live your life and direct you to local services for support.	South Tyneside PCT
NE	Lung Health Project	The Stockton and Hartlepool Stop Smoking Service has identified that screening smokers who come to smoking cessation clinics and other community settings (for example pharmacies who already offer the 'One Stop Shop', and the Health Bus in Hartlepool,) would be ideal areas to offer Spirometry and Blood Pressure Screening to clients.	North Tees and Hartlepool NHS Foundation Trust
NE	Discharging The Survivors	Those individuals with good prognosis Diffuse Large 'B' Cell Lymphoma (DLBCL), once they have attained two years post chemotherapy should be discharged. The project will also address the question of what is good prognosis DLBCL.	South Tyneside NHS Trust
NE	Patient Food & Beverage	Difference to patients would be a more accessible service, offering additional flexibility of	City Hospitals Sunderland NHS Foundation Trust

	Trolley	choice, as well as additional choice. The benefit to healthcare services would be financial, as well as establishing better internal control over cost and quality. Would release more time for direct patient care staff to attend to direct patient care tasks. Enhance hygiene and safety standards, and establish a CHS local brand, enhancing the image of the organisation.	
NE	Innovative Bathing Assessment Service	Reduce waiting time for assessment and equipment provision by reducing the number of visits from three to one whilst reducing mileage costs and time spent.	Northumberland Care Trust
NE	Instant Stationary	It would make a difference to the staff re accessibility of charts and stationary. It would save money on the stationary budget and waste of old unused stationary/ charts. It would also save time as described below	City Hospitals Sunderland NHS Foundation Trust
NE	Radiographer Practitioners In Minor Injuries - A Role For Development That Should Not Be Ignored	Northumbria Healthcare NHS Foundation Trust	
NE	Confident Parenting Groups	Confident Parenting Groups - Handbook and DVD	Northumberland Tyne & Wear NHS Trust
NW	Implementation of Enhanced Recovery Programme across Surgical Division	Implementation of Enhanced Recovery Programme will lead to a radical change in the way in which patients are treated at all stages (pre, during and post) of their pathway. This will result in better outcomes for patients and improved outcomes for the Trust in terms of quality and efficiency.	Lancashire Teaching Hospitals NHS Foundation Trust
NW	Implementation of an innovative hospital-based lifestyle service for smoking, alcohol and obesity	Continued partnership working between acute and primary care trusts in delivering a co-ordinated evidence-based innovative health promotion service to adult hospitalised patients. Developing the health promotion role of frontline hospital workers - ensuring competence and confidence in delivering brief interventions. Patients referred for further intensive support for lifestyle risk factors.	Stockport NHS Foundation Trust
NW	Awareness campaign to launch and support the 24hr helpline for Oncology Emergencies and Complications	The aim of the project is to develop a Network wide patient and professional educational programme to keep our patients safe and save lives. Working in partnership with patients and professionals to produce DVDs together with the development and implementation of an education and awareness programme to deliver the message.	Lancashire Teaching Hospitals
NW	The Green Dreams Project	We aim to tackle social exclusion, worklessness, substance misuse, low self-esteem, life skills and educational difficulties using an individual case management approach and involving the whole community. We will use a monitored and results driven approach to foster new skills and overcome unhealthy lifestyles.	Padiham Medical Centre
NW	The creation of a 'Centre for the Third Age' in Cockermouth connecting the health service to the assets in the community it serves.	The recent devastating floods resulted in a surge of community involvement, not as passive recipients of care but as active empowered individuals and groups. We want to sustain this through the creation of a Centre for the Third Age that permanently connects health to the assets in the community.	NHS Cumbria
NW	Neuro-behavioural rehabilitation of people with ARBD	Both teams are innovative and specialised. This collaboration will provide a unique opportunity to bring their expertise together in the development of a cost effective, evidenced based intervention which will have significant impact on a small, but growing, marginalised group of patients with implications for service provision across England.	St Catherines Hospital, Cheshire and Wirral Partnership NHS Foundation Trust,

NW	Enhancing the Common Assessment Framework for disability and complex long term conditions	The Common Assessment Framework (CAF) will be enhanced to support multiagency assessment, care planning and co-ordination for all children with disability and complex long term conditions. Implementation will be through e-learning and a one day multiprofessional training programme. Data collected through the Enhanced CAF will inform commissioning and service provision.	Alder Hey Children's Hospital NHS Foundation Trust
NW	Psychological Interventions in Binge / Addictive Eating for Overweight / Obese Individuals	Currently there are no services available to specifically help overweight/obese people to deal with their mental health issues in relation to their eating patterns, such as emotional avoidance & addictive patterns of behaviour. These factors significantly decrease the possibility of individuals changing their eating patterns and successfully managing their weight.	Cheshire and Wirral Partnership NHS Foundation Trust
NW	Cancer and Heart MOT: The CCheck it out bus	Insight suggests males are concerned re: their health but find it difficult to action health concerns. The CCheck it out bus would visit local employers to offer a Lifestyle Check and signposting to appropriate services to encourage self care and preventative care in the target audience:males aged 40-70 years.	NHS North Lancashire
NW	GR8wellbeing	Gr8wellbeing will demonstrate the impact of addressing mindset in order to improve the health of patients through a coaching/therapy model delivered by BACP therapists. Focusing on removing barriers between mental and physical health culture and systems within the NHS. Influence employers and criminal justice agencies to invest thereby reducing demand for services from the NHS.	NHS East Lancashire
NW	Our School is WOW! (Working on Wellbeing)	The "Our School is WOW!" participatory project will engage schoolchildren, teachers, family and community members and health professionals directly in developing a '5 ways to wellbeing' action plan for their school. Using a process known as Shared Learning in Action all partners will have an equal role in the development of the plan. The process also contributes directly to strengthening of wellbeing through providing opportunities for children to develop their emotional intelligence. Children are encouraged to take direct action to improve wellbeing for themselves, their fellow pupils, families and communities. The process places children at the heart of improving their own health and wellbeing. This clear emphasis on practical action ensures that concrete results are realised and embeds the partnership approach through positive experience of success. The project will introduce new ways of working, and, through the experience of collaboration and shared problem solving will encourage a culture of creative thinking. This should strengthen the foundations for future collaborative activities. The experience of allowing children to lead an agenda may also lead to a willingness to share leadership more widely in other areas, thus releasing potential across a range of programme areas.	Stockport PCT
NW	Sharing innovation developed for pharmacies with our local community organisations to increase capacity to improve health and well being.	An innovation, developed for our Community Pharmacies, to improve health and well being in our locality will be shared initially via 'How we can support health and well being' conference. There will then be an ongoing commitment to provide training and support (using an asset based approach) to those organisations who have identified supporting health and well being as a priority.	CENTRAL AND EASTERN CHESHIRE PCT
NW	E-Clinics in Cardiology	This application is for funds for communications support to establish cardiology e-clinics. E-clinics are a service model whereby GPs send patient information electronically to hospital colleagues to review and respond to. E-clinics streamline care both reducing outpatient appointments and ensuring patients can access a more comprehensive service in primary care.	NHS Western Cheshire

NW	Community clinical networks to support new system conversations and actions for improved health, quality and productivity.	Vibrant community services are crucial to the health and well-being of communities and clinical engagement to support new conversations across the patient journey is essential. The networks will enable tested innovations to be shared, localised and implemented, building the leadership capabilities of community practitioners to co-produce service and system improvements.	Stockport Community Health
NW	Improving the quality of care for patients with breast cancer by the development of a Specialised Physiotherapy referral pathway	The innovation will allow development of a musculoskeletal outpatient service designed specifically to provide treatment and rehabilitation of the full range of musculoskeletal problems experienced after surgical and radio-therapeutic treatment of breast and other cancers. Thus ensuring better care, better health and better life, as guided by the Our NHS Our Future programme	Salford Community Health
NW	Achieving a Good Death for all in Warrington	Our specialist palliative care team for care homes has had considerable success in the last year in reducing inappropriate acute admissions, A & E attendances and bed days. We aim to disseminate this work to build on these successes and create a seamless service in delivering end of life care.	NHS Warrington
NW	Furthering self-health in Stockport	Self-health resources are already available from Stockport Public Libraries, with an emphasis on mental well-being. The aim of this innovation is to further expand this project to the professionals and patients of Stockport NHS Foundation Trust, focussing on those with long term conditions such as COPD and diabetes	Stockport NHS Foundation Trust
NW	Community Health Champions Programme	The idea of Health Champions is taken from a national initiative. The idea is to identify, train and empower individuals from hard to reach areas to deliver key health messages to those most at risk in their community of Health problems.	NHS Wirral
NW	Raising Awareness of Sexual Assault Referral Centres Through Creative Collaboration	Liverpool Community Health	
NW	Fun With Food for Families of Children with Learning Disability.	The innovation will provide a coordinated multidisciplinary clinical service to children with learning disability and their families. Families will be able to gain support and knowledge from each other. The learning gleaned will be disseminated via training to universal and targeted children's services, this will allow staff in these services to increase their knowledge and skills and to identify appropriate children for referral to a Feeding pathway.	Lancashire Care Foundation Trust
NW	Improving Access to Health Care for Migrants - A Toolkit	Migrants are integral and vital members of our communities. Some experience vulnerabilities and exclusion, affecting individual and public health. Access to health care is a key determinant. This toolkit offers a flexible way for frontline health workers to develop their knowledge, skills and capacity to improve health care access for migrants and other minority groups as well as reducing public health risks	Greater Manchester Public Health Network (GMPHN) through Stockport PCT on behalf of Department of Health North West
NW	Increasing capacity and capability of paediatric care in Primary Care	In Cumbria, a consortium of providers of community and acute health services for children, 'Health Builders', are keen to ensure services are community facing and a strongly integrated. Within Cumbria, at a locality level, a GP led commissioning group have been pioneering in leading the development of a 'Children & Families Health Services Development Group'(CFHSDG) with core representation from key stakeholders in primary care, secondary care, public health and community services, acknowledging that in order to achieve the best outcomes for children and families, improvements in	NHS Cumbria (Locality Commissioning role)& partner at Norwood Medical Practice, Barrow

		<p>health service delivery across all levels is not only crucial, but unacheivable without a strong working partnership. The groups initial priority is to reduce inapporapriate hospital attendances and admissions for children.</p> <p>This Innovation is aimed at strengthening paediatric care in primary care - increasing capacity and capability in order to increase the number of children whose health needs are addressed in primary care and therefore reduce reliance on secondary care services. A local GP with appropriate skills, knowledge and experience in paediatrics is willing to take the role of 'GP with special interest' and will lead the Innovation by:</p> <ol style="list-style-type: none"> 1. Providing telephone support and advice to colleagues for children. 2. Providing training for GP's to include managing common childhood illnesses, use of pathways, when to escalate to secondary care as well as ensuring CPD plans for doctors in the new structure include a paediatric element & 3. Providing a twice weekly clinic, into which colleagues can refer for a second opinion for low-medium risk, non-urgent common childhood conditions e.g allergies, constipation, UTI's 4. Acting as a direct link with secondary care providers to facilitate the development of more intergrated pathways, and working with them to develop roles & pathways for support from senior consultants to support GP's 	
NW	On-line quality assurance network for diagnostic radiology services	<p>Quality assurance (QA) is a statutory requirement for all diagnostic X-ray equipment [IRR99, Reg.32 (3)-(4)]. QA programmes help ensure that radiology services produce optimum quality patient images with the lowest achievable radiation doses. QA involves specific tests on different imaging modalities, performed at designated intervals by both equipment users (simpler 'Level A' tests) and specialist medical physics services (detailed 'Level B' tests). Rigorous record keeping is essential. The effectiveness of X-ray equipment QA can be greatly improved if all QC records for a provider's systems, are readily accessible to the parties involved: equipment users, medical physics and service managers. Working with several radiology providers, North Western Medical Physics has been piloting an on-line QA network that enables suitable sharing of information. So far the system provides centralised QA records to give a comprehensive overview of equipment performance and it allows real-time information sharing so that all those involved in equipment monitoring can collaborate on specific problems as they occur. The innovation now needs to be developed so that it can be used by all radiology services in the North West. This will include support for mammography QA across North West breast screening centres.</p>	The Christie NHS Foundation Trust
NW	ICEPT - Improving the Care Experience Post-Transplantation	<p>Improving the Patient Experience and Care Post Renal Transplantation by Remote Monitoring.</p> <p>Renal transplant patients from the NW region are seen in out patient clinic at MRI from the time of surgery for the lifetime of either the graft or the patient. Patients travel considerable distances on a regular basis to clinic for what in many cases are routine tests. We are developing a novel set of virology/biochemical tests based on Dried Blood Spot (DBS)samples and investigating distance monitoring using(DBS) cards, with the aim of more frequent testing while reducing the number of out patient clinic attendances. The aim is to educate our patients and family/carers to enable self-care and more awareness of the inter-relationship of co-morbid conditions common with renal disease, such as viral infection, hypertension and diabetes. We aim to develop and/or put in place two-way</p>	Central Manchester Foundation Trust

		<p>electronic communication between the patient and the clinic with a view to empowering patients and providing access to results in a timely manner. The benefit to the medical staff of having current results available at the time of the patient consultation will be significant, allowing, for example, prospective adjustments in medication</p>	
NW	<p>Introduction of pre-referral clinics and tier 1/2 interventions for children's Speech and Language Service</p>	<p>The innovation is to develop improvements to the access to Speech and Language Therapy advice in a more timely manner and in a supportive practical way. The project aims to set up -pre-referral clinics in schools where teachers/Sencos can discuss concerns concerns about children without having to make a referral to the specialist SLT caseload. The SLT school therapist will provide universal training across schools and targeted advice for intervention packages. The vision is to create fit for purpose schools who can meet more children's needs at school action stage of the SEN code of practice. As a result children who do require specilaist SLT intervention will have more opportunity to receive direct intervention.</p> <p>At tier 1 school staff would receive training on a range of speech language and communication difficulties and strategies to support these with ideas to differentiate the curriculum. At tier 2 the SLT will model intervenions to schools on a rolling programme for them to carry out themselves. These approaches will include, story telling though narrative, Phonological awareness training (underlying literacy /speech skills), listening and attention and social skills.</p>	<p>Stockport PCT</p>
NW	<p>Improving weight, diet and physical activity health promotion within Maternity services</p>	<p>With 1 in 6 women currently presenting as obese at the start pregnancy, it is important that pregnant women understand the risks obesity poses to themselves and their unborn child, and that they are provided with the information and support to make changes to their lifestyles by adopting a healthy balanced diet and being physically active. Regardless of weight status, a healthy diet and appropriate physical activity are important in ensuring a healthy pregnancy. Despite midwives being in an ideal position to provide a health promotion service focusing on weight, diet and physical activity and recommendations that they should do so, previous work in the Northwest has found that it is an area which is often largely ignored and/or is deemed by midwives as of low importance when conducting antenatal assessments.</p> <p>We aim to improve the assessment and delivery of health promotion for weight management, diet and physical activity by training midwives in assessing these risk factors and delivering brief interventions to maternity clients, providing a tool to assist midwives in practice and evaluating the impact of these interventions on midwives practice and maternity clients knowledge, behaviour and service satisfaction.</p>	<p>Stockport NHS Foundation Trust</p>
NW	<p>Develop and establish an innovative referral pathway for patients with TB across Greater Manchester including TB nurse network and third sector partnership</p>	<p>Lead the development of new referral and care pathways between the TB workforce, primary care and third sector organisations in contact with those most at risk of having or contracting TB (especially Black African and South Asian communities). Currently people involved in the treatment and care of individuals with TB tend to work in relative isolation, and this approach will adopt collaborative working through pathway development, enabling more effective outcomes for patients and reducing duplication of effort.</p> <p>The funding will primarily be used to backfill the post of one of the TB nurses to develop a network, share referral pathways, current best practice and establish links and referral mechanisms across primary care and third sector partners. Providing some leadership on</p>	<p>NHS Bolton</p>

		the delivery of education and awareness initiatives for the public, third sector and other health and social care professionals that will enable a wider workforce develop their skills and knowledge base and signpost patients to the relevant support services available. Part of this project will also facilitate the development of resources that are specifically targeted towards (non-specialist) third sector partners working with Black African communities to improve awareness of symptoms and the importance of seeking and adhering to treatment.	
NW	Informed Choices: Breast cancer - a new approach to communicating risk	Evidence indicates that communicating and understanding risk is a significant factor influencing health choices. In 2009, NHS Screening Programmes commissioned a study on communicating breast cancer risk to women from low income and ethnic minority groups and a tool was developed to effectively communicate risk information. This project will adopt a community approach within 3 Greater Manchester (GM) boroughs to utilise this tool and communicate risk information about breast cancer. BENEFITS: 1) Greater awareness and understanding of breast cancer risk factors. 2) Increased attendance at breast screening, facilitating earlier detection and treatment. 3) A reduction in lifestyle risk factors, which in the longer term will contribute to a reduced incidence of the disease. 4) Reduced inequalities in breast cancer health outcomes.	GM Public Health Network (across 10 GM PCTs) hosted by NHS Ashton, Leigh and Wigan
NW	Paramedic Pathfinder Triage Support Strategy	Demand for emergency ambulances is increasing every year and the range of conditions and changing clinical patterns of patients continue to challenge us as pre-hospital practitioners. Urgent Care activity is also rising rapidly and the introduction of Urgent Care Centres, Specialist, and Community referral pathways as a safe and effective alternative to the Emergency Department, are a crucial development in addressing the demand. Success in combating this increasing burden will rely upon our ability to accurately assess, treat and refer patients to the most appropriate care providers. There is a growing awareness that many patients could be treated in a pre-hospital environment by Urgent Care Centres or Community services. The average A&E attendance to admission ratio in urban areas across the North West is higher than the National Average, and the challenge is on to reduce A&E attendances for those patients appropriate for treatment by alternative services. NWAS recognises that it is a key factor in the Urgent Care arena, and is developing these innovative Pathfinders as a fundamentally new way of addressing the challenges faced. We are committed to support practitioners in selecting the most appropriate destination for the patient, ultimately enhancing the patient experience.	North West Ambulance Service NHS Trust
NW	The Rheumatology Routemap	Even within a well designed clinical service it can be hard for patients to access the right care, at the right time and in the right place- and hard for non-specialist workers in health and social care to facilitate that care. We have developed a "Rheumatology Routemap" to enable and empower people with long-term rheumatological conditions to negotiate the health care system- and to provide signposting to those who support them on this journey. The Routemap has both paper and web-based components, and incorporates an agreed care plan, together with a comprehensive information resource. The innovation is adaptable for use in other long term conditions (LTC), and may be of particular use to people who have more than one	Pennine Acute NHS Trust

		LTC	
NW	Clinical psychology input to Targeted Mental Health in Schools Service	<p>This bid will fund input from an experienced clinical psychologist into a Targeted Mental Health Service in Schools (TaMHS), which provides universal, targeted and specialist mental health input to 15 schools. The service is formed via a partnership between the NHS, Local Authority and 3rd sector (Barnardos).</p> <p>TaMHS in Blackburn has been operational since March 2009, funded via the TaMHS grant from DCSF, and has demonstrated excellent outcomes in terms of improvements in the mental health of children and parents, and increased skills and confidence in school staff in identifying and managing mental health difficulties in schools. This innovation has been successfully piloted in the service, and will help the service to continue to demonstrate excellent outcomes.</p> <p>The innovation enhances the core work of the service through the provision of specialist clinical psychology input offering consultation, advice and training to school staff and other professionals working with schools. Additionally, some direct therapeutic work will be provided to children and families.</p> <p>It will also provide training and direct input to staff to help manage and improve their own emotional health and well-being. The emphasis of the innovation is prevention, early identification and early intervention.</p>	Lancashire Care NHS Foundation Trust
NW	Telehealth monitoring in Heart Failure patient	<p>Telehealth monitoring has been used in Knowsley to help heart failure patients monitor their condition in their own home. Telemonitoring allows a clinician to monitor, on a daily basis, physiological variables measured by patients at home. Patients record their own vital signs including daily blood pressure, weight and blood oxygen readings remotely. These are then monitored daily by a call centre for non-clinical triage with alerts sent to the clinicians. The information is used to assess the patient's condition and determine the need for a full ECG, nurse visit, with the aim of cutting down on unnecessary visits to outpatient clinics and emergency hospital admissions. It also empowers patients to start to feel more confident with their own condition and monitoring</p>	Liverpool Heart & Chest Hospital
NW	Self Care Innovation Network for Voluntary Sector	<p>Voluntary Sector Organisations in Western Cheshire provide a range of self care support to patients with Long Term Conditions including Diabetes, COPD, Heart Failure and Multiple Sclerosis. There are several opportunities to improve the capacity and capability of this support as well as their linkage with the NHS through the upskilling of the leaders of these organisations. NHS Western Cheshire would like to apply for an award from the North West Regional Innovation Fund in partnership with Chester Voluntary Action to fund a facilitated Network Development Programme to share innovation and best practice thinking with Voluntary sector leaders to improve the delivery of self care support in their respective organisations. The programme would consist of a 6-8 "action learning style" facilitated sessions informing voluntary sector leaders on how to develop self care programmes, build linkage with healthcare providers, develop marketing and communication skills and develop volunteers and fundraising. Voluntary sector leaders would also be encouraged to share good practice, experience and explore potential opportunities for local joint working.</p>	NHS Western Cheshire
NW	A set of Clinical guidelines for providing the best quality care for dementia patients approaching end of life	<p>A set of Clinical Guidelines, which will be used as a tool for delivering quality palliative care to people with Dementia. As well as a document to be given to clinicians and Workshops to be delivered surrounding the guidance, the guidelines will be made electronically for other healthcare professionals to access. This will also be made</p>	NHS Western Cheshire

		available through Map of Medicine. The guidelines are innovative in that they are part of a collaborative venture between a Mental Health Trust, an Acute Trust, 3rd sector organisations such as Hospices, Care Homes, Community providers etc and also with General Practitioners, providing material for all sectors. This will enable the guidelines to make a maximum impact enabling greater Public engagement. The guidelines also aim to raise awareness about advance care planning, offer guidance on complex ethical issues and on holistic aspects of care including spiritual assessment in order to improve quality of care. They also aim to improve understanding and awareness within palliative care of particular issues in the management of patients with dementia	
NW	Children's Urgent Care	"Getting it Right for Children and Young People" - A Review by Professor Sir Ian Kennedy [Sept. 2010]: "Children and young people therefore attend A&E not only in emergencies, but also in cases that could be addressed outside hospital. Such use of A&E is unnecessary and inappropriate, given that A&E is designed and intended for accidents and emergencies.? The Children's CPG Report on Urgent Care has focused on the very areas of concern that Sir Ian has identified. The notion of "peer review" is well-established across the NHS, but it is a specific model of "peer review" that will be used in this project. The core principles of "peer review" are used: non-threatening, but challenging; collaborative; 'exploiting" the talents and expertise of colleagues; local and accessible. However, the design of the approach reflects the incredibly busy working lives of so many of our practiitoners and clinicians. The approach gets a huge amount of benefit out of, essentially, half-a-day's worth of time for each peer review. Also, it is a design that requires people to work across professional and agencies boundaries in integratred team/networks.	Knowsley PCT
NW	Meeting the needs of neck breathers	There is a lack of awareness regarding neck breathers, people who have had a Laryngectomy and breathe through a hole at the front of the neck called a stoma. Problems have arisen with emergency care where the incorrect equipment has been used during resuscitation and administration staff have struggled with communicating with neck breathers. To address this we will produce a training package from our local awareness project with the help of neck breather patients, which will include a DVD presentation and prop box, and supplier sources.	The Royal Liverpool and Broadgreen University Hospitals
NW	Targeted borough wide bone health and osteoporosis prevention to all ages	To share information of an innovative project that is running for 12 months across the borough of Wigan and Leigh. The aim of the project is to raise awareness of osteoporosis and the risk factors to all ages. Working with health and partner agencies including Education and the National Osteoporosis Society. A key goal is to empower people to make positive health choices and to reduce the risk of fragility fractures. Osteoporosis is preventable and treatable, however research indicates that awareness of risk factors is poor. A recent You Gov survey found that younger people who are still developing their bone density up to their mid twenties were unaware that healthy eating a healthy weight, physical activity and avoidance of smoking and alcohol help bone development. Older people were unaware that these positive health choices could reduce the bone loss	Ashton Leigh and Wigan Community Healthcare

		associated with increasing age, and maintain independence and general health Osteoporosis is a silent disease that affects one in two women and one in five men over 50. Costs to the health economy £3 billion per year and leads to fragility fractures, typically of the hip, spine and wrist, also loss of independence and well being.	
NW	Embedding evidence-based psychological treatment for personality disorder in Community Teams	By creating a Lancashire-wide network of expertise in DBT, service users will benefit from the availability of an evidence-based psychological therapy targeting a large group of people who are amongst the most socially excluded, with expertise and experience enhanced within the mainstream services from which the network is formed	Lancashire Care NHS Foundation Trust
NW	Probation Health Trainer Service: Implementation of the North West Model	This is a Department of Health concept being delivered in a criminal justice setting, to target the most needy members of our society. The NHS and Probation Services will work collaboratively and demonstrate that organisational boundaries can be crossed in order to deliver health and criminal justice outcomes.	NHS Bury/ North West Regional Offender Health Team
NW	Talking Leaflets	Talking Leaflet is a multilingual patient information delivery service. Procedure information is translated and recorded onto a network based telephony platform. The recorded information is allocated a dedicated local (0161) telephonenumber. The patient can then access the recordings in their chosen language, hear the information relevant to their treatment and make an informed choice. The service can also be used to collect patient responses via key presses or recorded voice.	Festina-Lente
NW	An Evaluation of the Human Rights Based Approach to Risk Assessment and Management in a Learning Disabilities Service	A Human Rights Based Approach (HRBA) to positive risk management offers the potential to invert traditional approaches. In our opinion, this innovative way of working and more positive construction of the service user, improves the quality of care today and has the potential to reduce the likelihood of intervention tomorrow.	Mersey Care NHS Trust
NW	Evaluation of an 'ethnic minority' Cystic Fibrosis DNA Screening Plan	We will assist the value of an extended panel of mutations in newborn Cystic Fibrosis screening of Asian infants. Data will be made available to the National Screening Committee to evaluate possible changes to the CF Newborn Screening Protocol.	Central Manchester University Hospitals NHS Foundation Trust
NW	HMP Risley Adult ADHD Project	CWP aims to screen, assess & treat prisoners in HMP Risley for Adult ADHD to determine whether such a service can reduce impulsivity associated with violent, antisocial behaviour & better enable patients with a diagnosis, once treated, to engage in other therapeutic activities and also better engage with meaningful employment.	Cheshire and Wirral Partnership NHS Foundation Trust
NW	Interactive health services using digital TV and mobile phone	Innovation delivers interactive ICT to people without internet access, using digital TV and mobile phone. Providing easy access to health & social care information services it will especially help people with long term conditions. It will reduce exclusion and narrow the digital divide.	NHS Sefton
NW	Joint Initiative to adopt the Northwest End of Life Care model for patients with Advanced Kidney Disease	A network partnership approach to implementing the North West End of Life Care model for renal staff across Cheshire & Merseyside Kidney Care Network incorporating 'Prognostication', 'Advance Care Planning', 'Cause for Concern Register', 'End of Life Care Tools', Communication skills	NHS Western Cheshire
NW	Method of reaching elderly and isolated individuals with domiciliary eyecare whilst educating carers and community health teams on vision impairment and the local support services	Method of reaching elderly and isolated individuals with domiciliary eyecare whilst educating carers and community health teams on vision impairment and the local support services available.	Central & Eastern Cheshire PCT

	available		
NW	Nurse practitioner led abdominal paracentesis service	Paracentesis is the therapeutic drainage of ascites, which is a common result of widespread cancer or metastasis. The current medic led paracentesis service requires the patient to be admitted (medium bed occupancy of 3 days). The proposed service would see nurse specialists providing paracentesis to patients as a day case.	The Christie NHS Foundation Trust
NW	Preventing repeat alcohol admissions	Developing a new way of working to identify a trigger point, based on Alcohol Attributable Fraction (AAF) score, to capture people at the point where their protective lifestyle mechanisms (e.g. job, marriage) reduce, and risks increase and manage these patients within an holistic assertive outreach model.	Salford Royal NHS Foundation Trust
NW	Use of the Global Mental Health Assessment Tool - Primary Care (GMHAT-PC-PC) in Primary Care Mental Health	GHHAT-PC is a validated instrument which provides a diagnosis of common mental illness. This electronic system takes about 10-15 minutes to complete. This would save considerable time in primary care mental health, standardise assessment so further assessment and treatment could be targeted more quickly than would be otherwise possible.	Cheshire and Wirral Partnership NHS Foundation Trust
NW	Wirral Drug Service Adult ADHD Pilot	Treatment of ADHD in adults results in reduced symptoms, better functioning and reduced risks. Drug users have a very high prevalence of co morbid ADHD. Drug service practitioners will be trained to screen for ADHD and refer those who screen positive to an adult ADHD clinic within Wirral Drugs Service.	Cheshire and Wirral Partnership NHS Foundation Trust
NW	Hospital wide implementation of Patientrack	We've developed and trialled a novel electronic bedside observation recording and alerting tool in two acute medical wards. Following fantastic results including a 20% length of stay reduction we want to spread this successful innovation across the Trust and the region encouraging others to improve their patient safety focus.	Central Manchester University Hospitals NHS Foundation Trust
NW	Providing Enhanced Speech and Language Therapy (SLT) Using Computer Technology	The use of computer technology will provide enhanced speech and language therapy to people with communication difficulties following a stroke. Using this new system, patients can take more control over their therapy and the amount they practice, plus be able to monitor their success using computer software systems.	North Lancashire Teaching PCT
NW	Remote PROMs collection into patient EHR ? outcome measure for a new generation	A new qualitative data collection system using a secure web based format; to collect, analyse and publish patient reported outcome measures (PROMS). This proposal is for procedures undertaken by specialist upper limb surgeons (shoulder & elbow), and will result in hospital follow up outpatient appointments becoming almost unnecessary.	Trafford Healthcare NHS Trust
NW	Telestroke. Delivering 24/7 stroke thrombolysis across Lancashire and Cumbria using Telemedicine.	Creating equal access for patients with acute stroke to a Lancashire and Cumbria virtual network of stroke physicians using remote telepresence and image transfer in the emergency setting to allow high quality expert assessment and treatment with thrombolysis of patients at whichever hospital they present.	Cumbria and Lancashire Cardiac and stroke network
NW	ASSIGNw Ankylosing Spondylitis Exercise Programme	Exercise is crucial in AS management, but professional advice, practice and implementation of exercise is variable and often contradictory. This project will lead to the first cross-Trust, consensus based, user informed AS exercise programme throughout the NW, and may potentially underpin future practice across the UK to enhance AS outcome.	Wrightington Wigan & Leigh NHS Foundation Trust
NW	Dementia and End of Life	The innovation will create new ways of working by providing GPs with practical solutions	Greater Manchester & Cheshire Cancer Network

	Care: Spreading best practice	to supporting people with advanced dementia in the last year of life; with the aim of preventing unscheduled hospital admissions and enhancing the quality of care to patients and those close to them.	
NW	Developing Stroke Champions in Care Homes	By working with existing community groups, an informational DVD in Hindi was effective in a discrete minority asian population. This project will explore the applicability of the DVD in a different South Asian population using the same process.	NHS Salford
NW	Discussing sexual relationship issues with children and young people within acute care: a training resource	This training resource aims to encourage healthcare staff to improve their communication and knowledge in relation to discussing sexual and relationship health issues with children and young people. This has developed as part of an action research programme which aims to raise awareness and culture within paediatric practice.	Alder Hey Children's NHS Foundation Trust
NW	Method of reaching elderly and isolated individuals with domiciliary eyecare whilst educating carers and community health teams on vision impairment and the local support services available	Method of reaching elderly and isolated individuals with domiciliary eyecare whilst educating carers and community health teams on vision impairment and the local support services available.	Central & Eastern Cheshire PCT
NW	On Line Learning: Dual Diagnosis	The innovation will provide practitioners, trainers, service users and carers with essential information about dual diagnosis (drug misuse and mental illness). Information and advice about reducing the harmful effects of drugs and alcohol is delivered in an informative and engaging way making the most of high quality graphics and multimedia.	Manchester Mental Health & Social Care Trust
NW	Sharing learning from an innovative hospital-based discharge scheme and adapting it for prison settings	The innovation sharing workshop will invigorate others to adapt the innovation to suit the needs of the prison environment. Following the workshop there will be ongoing commitment to working with HMP Styal to develop the ideas, with view to developing planning bespoke information discharge packs for the prisoners planned destination.	Central & Eastern Cheshire PCT
NW	The labelling and unique identification of patient's laboratory samples has been moved from the laboratory to the GP surgery.	This project has changed the labelling of samples from hand written labels to printed labels with a unique specimen number. This has changed the concept of labelling samples from laboratory to next to the patient. The improvement in data quality has changed the culture within GP practice and laboratory.	Pennine Acute Hospitals NHS Trust
NW	Versatile tool to support discussion of preferences, choices and views of individuals when approaching end of life stages	By using a diagram with simple words, discussions can be approached which are led by a patients/residents agenda in a person centred care approach. Communication is key to care management and this tool can be used to prompt discussions by professionals and enhance confidence in their communication skills.	Blackburn with Darwen PCT
NW	Development and implementation of an alcohol screening tool and preventative pathway in Salford	The Salford population is within the top 3 areas with harmful drinking levels. The identification of harmful drinking levels is essential to provide information, advice and referral to appropriate treatment programmes to reduce chronic and acute effects. This innovation will improve the timely identification of problem drinkers within the Salford community.	Salford Community Health, NHS Salford

NW	Flourishing People, Connected Communities The Journey From In-Patient Specialist Mental Health Services.	With an underpinning philosophy of recovery, wellbeing and social inclusion the Treasure Chest Model is a simple translation tool that empowers people to explore the concepts of mental health and wellbeing whilst understanding the activities or occupations that personally support sustaining a flourishing life on discharge from inpatient care.	Mersey Care NHS Trust
NW	Introduction of full Enhanced Recovery Programme across the Surgical Division	Implementation of Enhanced Recovery for Elective patients will lead to a radical change in the way which patients are treated at all stages (pre, during and post) of their pathway. This will result in better outcomes for patients and improved outcomes for the Trust in terms of quality and efficiency.	University Hospitals of Morcambe Bay NHS Trust
NW	Monitoring Diabetes with new Innovative TeleHealth Solution	Current monitoring of Diabetes is mainly geared around a call-centre which gathers data and places into a patient record for dissemination to clinicians. This method is labour-intensive. GlucoMON is a proven product from the US, that automates the data from Glucose Meters to back-end servers.	Salford Royal NHS Foundation Trust
NW	Post discharge medication follow-up by Discharge Interface Pharmacy Technician	Improve Medicines Management in primary care following discharge from Intermediate Care (IC)/Bolton Community Unit (BCU). Provide post discharge medication-related support to patients with chronic conditions and often complex medication regimes. The technician will provide support through domiciliary visits and liaison with relevant health care and social care services.	NHS Bolton
NW	Pre-surgical motor and language mapping using fMRI for patients with brain tumour .	Successful surgery for brain tumour achieves maximal resection whilst preserving essential movement and language function. Leading international Neuroscience centres use function brain imaging (fMRI) to identify areas necessary for cognitive function and quality of life. Pre-surgical fMRI language and motor mapping could greatly improve outcomes for UK patients	Salford Royal NHS Foundation Trust
NW	Resubmission transition groupwork to help young people with diabetes plan good transition to adult services	research identifies difficulties that diabetic young people face on transition. This innovation enables implementation of recognised guidelines at a local contextual level. It will develop a transition group based on Narrative Therapy. It will serve as a benchmark for national diabetes clinics, and as an organisational resource for transition.	Lancashire Care NHS Foundation Trust
NW	Strength & Balance Classes for Falls Prevention	This prevention innovation engages older people to be partners in improving their health, reducing falls and remaining independent. Fallers participate in a programme for reducing the risk from falls, delivered in a community setting with follow on provision for long term exercise.	NHS Western Cheshire
NW	Telehealth in Lancashire	PCTs are already using assistive technology to provide remote patient monitoring services through the Lancashire telecare programme. However we want to move from telecare to telehealth, enabling community clinicians caring for patients with COPD to track and maintain patients in their own home. This would be done through video consultation and patient recorded metrics, oximetry, pulse rate, blood pressure, weight etc.	NHS Central Lancashire
NW	Anticipatory Care Calendar for people with learning disabilities and dementia	The ACC is a simple tool to improve daily surveillance of health. It overcomes barriers that can prevent people with learning disabilities and dementia accessing health services. It is designed to alert staff to health changes and prompts appropriate access to primary care.	Merseyside & Cheshire Cancer Network
NW	Implementation of a system wide pathway for the management of heart failure	This innovation demands the Liverpool health economy functions as an integrated service. It challenges traditional service configurations and requires new ways of working, both practical and behavioral generalisable to other diseases. This work will whet the	Liverpool Heart & Chest Hospital NHS Foundation Trust

		appetite for future transformations of healthcare ensuring the delivery of QIPP.	
NW	Be SHARP, Think SHARP	This innovation demonstrates how the Ambulance service can use its knowledge and experience to support the 'staying healthy' agenda, work effectively with other agencies and reach into local communities. The learning can be used to consider other opportunities for prevention initiatives.	North West Ambulance Service
NW	Resubmission: Impact of motivational interviewing (MI) training upon a Cystic Fibrosis (CF) team's interactions with young people with CF	This innovation will work at providing continuous supervision and training in Motivational Interviewing (MI) to a team for Cystic Fibrosis patients. Team members will be supported to apply the proven techniques of MI to have more helpful staff-patient interactions thus achieving better patient self-health care and treatment adherence.	Lancashire Care NHS Foundation Trust
NW	Resubmission: Project Health	Project Health will be a free sustainable course targeting a range of communities with the aim to empower, engage and inform individuals to take responsibility for their own health and wellbeing. This will be tailored to specific needs in order to increase uptake of local lifestyle services and build capacity.	NHS Ashton, Leigh & Wigan
NW	Stockport Children and Young People's Disability Partnership - A day in the life of...	this event is envisaged to be a days conference where the fifteen services housed within Stockport Children and Young People's Disability Partnership can share their journey of coming together as a partnership and disseminating lessons learnt. A variety of workshops will also be held around specific areas of practice.	NHS Stockport
NW	Treasury Management Sailing ahead in a sinking market	The new Treasury Management Policy will be a clear indicator to the organisation and other Foundation Trusts to ensure the future well being of patients and patient experience is at the forefront of our plans, thinking as Private Sector organisations would.	Wrightington Wigan & Leigh NHS Foundation Trust
NW	Doppler Guided Intra-operative Fluid Management - Improving Outcomes & Reducing Hospital Stay	Implementation of Enhanced Recovery for Elective patients will lead to a radical change in the way which patients are treated at all stages (pre, during and post) of their pathway. This will result in better outcomes for patients and improved outcomes for	Central Manchester University Hospitals NHS Foundation Trust
NW	Met Office - Early Warning System		NHS Heywood, Middleton and Rochdale
NW	OSCAR	Software developed within RLBGH which has demonstrated a reduction in cancelled ops on the day of surgery from 5% to 1%. This project will roll out the systems to a further trust.	Royal Liverpool & Broadgreen University Hospitals NHS Trust
NW	Adaptive Technology	Health promotion through web2 technologies	NHS Blackpool
NW	Adaptive Technology	Health promotion through web2 technologies	NHS Knowsley
NW	Health2works	Using Web2 technology to prototype early health evaluation	Health2works
NW	Innovation Gateway	Innovation access resource	TrusTECH
SC	Newborn Hearing Assess	This is a project to deliver family friendly, cost-effective assessment, diagnosis and treatment of children born with permanent hearing loss. We would like to share the innovative techniques that we have developed more widely with other service providers. This will require us to provide academic and clinical training to clinicians in their own geographical locations. If successful, this project will enable accurate, effective provision of aural habilitation for all newborn children across South Central.	Royal Berkshire NHS Foundation Trust
SC	VitalPAC	VitalPAC is a clinical system that uses PDAs and other mobile devices to improve patient	Basingstoke & North Hampshire NHS

		safety and quality of care. The software records, stores, and analyses vital signs data, enabling clinicians to monitor the condition of their patients in real time throughout a hospital stay. Although VitalPac has been implemented in other sites across the SHA ,the system does not specifically cater for Patients with Respiratory problems. This project is innovative in that the Trust currently (like all others in the area) relies on a non validated early warning system for Respiratory patients and is keen to work with Vitapac to design, implement and audit an early warning system specifically for respiratory patients	Foundation Trust
SC	Digipen Comm. Midwives	Following a successful pilot study of the Digital Pen Solution the Community Midwifery Service within PHT plan to introduce this new technology across the Community Midwifery service. Currently midwives use a mobile telephone and diary and all data is entered retrospectively into the Patient administration system by both midwives and admin staff, when returned to the unit. The proposal is to issue each community midwife with blackberry and a Digi Pen reducing unnecessary duplication of data entry and releasing time to care and cost savings	Portsmouth Hospitals NHS Trust
SC	Nurse Led Dementia Service	This pioneering two year project will deliver and evaluate a nurse-led, recovery focused, service for people with dementia. The project will occur in the in-patient unit at the Becton Centre, in the New Forest. It builds on work already undertaken in developing recovery focused care for older people with functional mental health problems. This exploration of recovery focused approaches with people with dementia is the first such project. Action research approaches will be used to consider the applicability of "recovery" in dementia	Hampshire Partnership NHS Foundation Trust
SC	MSK Physio Self Referral Service	Physiotherapy is well recognised as a central treatment in musculoskeletal (MSK) conditions however access to it is normally via GP or consultant referral. We have embarked on a trial allowing self referral to outpatient physiotherapy for patients with MSK problems. This has allowed quicker access to care thus reducing chronicity, prolonged treatment and improving outcomes. Patients are being triaged initially by an experienced therapist and placed into the most appropriate treatment plan. We have set up an initial pilot scheme with patients from 2 GP practices supported by the DoH, the PCT and the GPs. We will be collecting data which we want to analyse and hope to use to roll this scheme out to our other practices.	Hampshire Community Health Care
SC	Teledermatology Pilot	For the past three months a successful tele-dermatology pilot has been running across Hampshire that has been well received by General Practitioners, is improving patient care and reducing costs. Tele-dermatology is proving to be an excellent means of fast-tracking serious dermatological cases to secondary care at a low cost. This funding seeks to extend the pilot by a further six months. To-date the supplier, has provided all services for free; there now is a need to extend the pilot (clinical purposes) and there will be a cost associated.	NHS Hampshire
SC	TOE Simulator	A new simulator has been developed to help teach the skills required to perform trans-oesophageal echocardiography without having to 'practice' first on patients. We wish to introduce this simulator into the clinical skills area in Southampton University Hospitals to help teach TOE skills to both trainees and existing consultants specialising in cardiology, anaesthesia and intensive care. This would provide an unrivalled facility in the South of England to teach these skills to interested parties throughout the SHA and beyond.	Southampton University Hospitals NHS Trust
SC	Enhanced Recovery Nurse	The RBFT is a pilot site for South Central in the National Enhanced Recovery Programme (ERP). ERP is designed to optimise the health of patients prior to and throughout major surgery, delivering shorter length of stay and improved outcomes. The	Royal Berkshire NHS Foundation Trust

		benefits of of ERP deliver on every aspect of the QIPP agenda as outlined in the results and benefits section. The role of the Enhanced recovery Nurse Specialist is recognised as pivotal in the delivery and sustainability of this programme.	
SC	Ultrafiltration for LOS Reduction in Heart Failure Patients	We introduced a Heart Failure Service in Southampton General Hospital in April 2008 with the intention of improving outcome and reducing length of stay (LOS). We have seen a dramatic reduction in in-patient mortality over the first year (7.2% v 22.2%), however mean LOS was unchanged at 17 days. Ultrafiltration (UF) is a novel but easy to use technique which allows rapid removal of excess body fluid. Typically overloaded heart failure patients lose ~1 litre per day of excess body fluid with intravenous diuretics. UF can safely remove up to 6 litres per day and thereby off load these patients back to a euvoelaemic state more rapidly. Introduction of this technique will allow a reduction in length of stay with associated cost savings.	Southampton University Hospitals NHS Trust
SC	Disease Containment Zones	This relates to the control and prevention of the transmission of MRSA, TB, C.Diff. There is on offer a relatively low cost means to produce disease containment zones that if proven to perform in a 'clinical' environment to the level attained in a test chamber would significantly contribute to reducing the risk of transmission of infection between patients, staff and the public and geatly assist us in achieving our targets in this area. This system in its basic form is already in use in IVF clinics(e.g. Leeds General Hospital) but has been enhanced to provide a sterilising effect using UV light sources.	Buckinghamshire Hospitals NHS Trust
SC	Unified DNACPR Strategy	NHS South Central have been developing a unified Do Not Attempt Cardio Pulmonary Resuscitation (DNACPR) strategy over the last year. It has approval from all 9 Acute Trusts, and all 9 PCTs in South Central. This project's aim is to deliver a DNACPR strategy that will deliver a common policy, education and accompanying documentation that crosses all boundaries. This will be the first time a policy has been agreed across all sectors and settings including care homes and third sector. The successful roll out of the DNACPR policy across sectors and settings will act as a model for the overall implementation of the End of Life Care (EoLC) programme and will inform the implementation of other SHA work	South Central SHA
SC	CBT for Insomnia in Chronic Pain Patients	7.8 million people in the UK have chronic pain (CMO Report 2008). The National Sleep Foundation reports that two thirds of chronic pain sufferers experience sleep problems. Sleep disruption caused by chronic pain exacerbates pain which interrupts sleep. We aim to pilot a 6 week programme for people with chronic pain and sleep problems. it will be based on work carried out by Professor Colin Espie in relation to overcoming insomnia and sleep problems. This programme has been piloted for cancer pain patients but not for chronic pain patients so far.	Milton Keynes Hospital NHS Foundation Trust
SC	TTC Mental Health Anti-stigma	The outcome is to inspire, engage and support a network of public and private sector organisations that will help promote and support the anti-stigma message in non-mental health settings. The project is built on a model of sustainability and uses social contact theory	Hampshire Partnership NHS Foundation Trust
SC	Medicines Patient Helpline	When patients leave hospital they may have an incomplete or inaccurate knowledge of their medicines, and be unprepared to deal with any side effects, administration problems, interactions or other issues. This leads to preventable non-compliance, re-admission, A&E attendance, GP visits and patient harm. We will provide a patient helpline/email service to answer any patient concerns/problems with their medication.	Southampton University Hospitals NHS Trust

SC	Razorfish	an exciting joint project between Milton Keynes PCT, Razorfish and Microsoft to develop an interactive tool to support diabetic self-care and better management of the condition along the full care pathway. This has huge potential to be easily 'ported' both to other PCTs, and to the management of other long-term conditions	Milton Keynes PCT
SC	Clinical Leadership for Dementia	Improving the quality of dementia care in South Central and concurrently enabling the delivery of £39m savings, as outlined in the Shaping the Future plans, is a key plank in the Mental Health clinical improvement programme. In fact over 92% of the MH savings through commissioner levers (aside from the contract value reductions) will be delivered through this route. This level of transformational change requires a mindshift in the clinical leadership community and the empowerment of hundreds of change agents out in the region. South Central SHA has trialled 'Leadership with a purpose' which is an innovative approach that combines leadership development, clinical engagement and change management delivery. This is a unique adaptation of the national CLN model.	NHS South Central
SC	Heart Failure Telehealth & Telecare (HeFTT)	This project seeks to utilise technology in order to effectively increase the capacity of the Heart Failure Nursing Team, allowing them to deliver high quality care at home to more patients, increasing productivity in the Team and reducing both inpatient and outpatient activity in the Acute Sector	NHS Berkshire West
SC	Improving Oral Hydration Acute Trusts	Two local projects have recently used strategies to improve the hydration status of hospital inpatients; their results suggest an improved patient experience with reduced length of stay, reduction in infection rates and reduced use of IV fluids. With this pilot project we are aiming to test these findings on a larger scale across the region. Added value will arise from the project in heightening the profile of adequate hydration within the hospital setting	Buckinghamshire Hospitals NHS Trust
SC	Alcohol-related PND Diversion Initiative	A significant number of persons are arrested by Police for alcohol-related Public Order offences during the night time economy, and issued with a Penalty Notice for Disorder (PND). These persons are frequently 'binge-drinkers' that are not only causing a social problem but also risking their longer-term health. The innovation is a new way of addressing the 'binge-drinking' problem and promoting a healthy lifestyle. The project will give such persons an opportunity to participate in an educational course about alcohol & binge-drinking in return for a reduction in the financial cost to them as a result of the arrest (currently £80 fine). The offender pays a £40 fee to access the course, run by a service provider, within 2 months of the offence. The intention is to educate the person about the risks of 'binge-drinking', both in terms of risks to health, and potential impact upon their personal and professional future.	Local Police, Milton Keynes Divisional Headquarters
SEC	CK Farmer	Development of a clinical decision support system (CDSS) linking known risk factors for AKI to a current inpatient episode would enable earlier identification of patients at risk of AKI. The development of a CDSS would require a period of observation of outcomes in patients admitted to hospital to allow the production of a predictive model for AKI according to pre-morbid conditions and existing prescription therapy as identified in primary care records.	East Kent Hospitals University NHS Foundation Trust
SEC	Short stay hip replacement programme	This bid aims to spread the innovative short stay hip replacement work undertaken by Mr Hugh Apthorp will enables 50% of patients to return home the day after there hip replcement. Clinical outcomes are improved and very high levels of patient satisfaction reported	East Sussex Hospitals NHS Trust

SEC	Re-designing community Mental Health Teams - Better by Design	This bid aims to re-design all working age and older people community mental health teams to improve quality and efficiency and developing a standardised framework for defining community service models.	Sussex Partnership NHS Foundation Trust
SEC	Normalising Birth and reducing Caesarean Section rates	This bid aims to reduce inappropriate caesarean rates through the establishment of web-based database enabling clinical details of each delivery to be recorded and categorised. Data to be reviewed regularly and innovative practice shared.	Brighton & Sussex University Hospitals NHS Trust
SEC	Enhancing telemedicine and access to acute care	This bid aims to update the Telemedicine system to a web based system (improving remote access for authorised users) and equipping Paramedic Practitioners with cameras/laptops enabling images to be sent direct to the Trust.	Queen Victoria Hospital NHS Foundation Trust
SEC	Developing a Local Enhanced Service for Long Term Conditions	This bid involves the development of a Local Enhanced Service (LES) for Long Term Conditions. The LES will provide an effective mechanism for NSR care planning targets and should reduce the number of emergency admissions.	Bethesda Surgery
SEC	Improving End of Life Care	This bid would expand the Beacon Care at Home clinical model operating in SW Surrey integrated with Community Nursing Services/independent provider with increased choice for care at home at the end of life.	Surrey Community Health (NHS Surrey)
SW	Reducing length of stay for transurethral surgery	Using a combination of service redesign and new technology, evidence suggests that we can reduce our length of stay for TURP and TURBT from 3-4 days to 1-2 days.	Royal Devon and Exeter NHS Foundation Trust
SW	Supporting the integrated care of patients across the community (health system) using COPD as an exemplar	To demonstrate the potential of improved information to support an integrated response to the patient enabling greater self control and more effective and efficient intervention from local health services	South Devon Healthcare NHS Foundation Trust
SW	Improved Treatment and Management of Urinary Tract Infection (UTI) in Cornwall and Isles of Scilly	Using technology to assist with reducing hospital admissions for people with UTI	NHS Cornwall & IOS
SW	Reducing mortality, complications and length of stay for the elderly patient undergoing emergency abdominal surgery.	We will use improvement methodology; measurement of patient risk, a surgical patient bundle, segmentation of the care pathway and targeted post-operative care to reduce complications or improve their detection and management	Royal United Hospital, Bath
SW	One-stop Day Case elective surgery: safe efficient elective treatment eliminating the unnecessary steps and costs.	To standardise a one-stop day case pattern of elective surgery. This means that patients with a range of conditions requiring operation are fully assessed and treated at a single hospital visit. The project will focus on hernia and gallbladder surgery as exemplars.	Salisbury NHS Foundation Trust
SW	Neighbourhood Health Watch	The project will adopt and adapt the principles and processes of Neighbourhood Watch from the criminal justice system and apply it to healthcare as Neighbourhood Health Watch.	Devon Partnership NHS Trust
SW	Virtual Community Ward Project	To provide care when patients urgently need it, treating them as a whole, working as one to keep them safe at home, or close to home	NHS North Somerset
SW	The Use of Telehealth to Manage Patients with Long Term Conditions - Pro-	To support the domiciliary management of the patients with COPD and heart failure in Dorset, Bournemouth and Poole, by enabling patients to monitor their condition, using Telehealth equipment	NHS Dorset

	active case management of vulnerable older people with Chronic Obstructive Pulmonary Disease (COPD) and Heart Failure (HF)		
SW	Modified Air Mattress for Frail Elderly Patients & Immobile Patients	Air mattresses are recommended for frail and immobile patients with grade 3 /4 pressure sores. In the semi recumbent position these patients often slide down the air mattress exacerbating their pressure sores. A relative minor air cell modification may overcome this problem	Torbay Care Trust
SW	Evaluation of the impact of BIS monitoring for repair of fractured neck of femur on post-operative outcomes	Trial to assess the effectiveness of bispectral index monitoring during general anaesthesia for repair of fractured neck of femur in reducing morbidity, mortality and length of hospital stay.	North Bristol NHS trust
SW	Nutrition Education and Training for Health Professionals in Cancer Care	Cancer survivors look to health professionals for accurate and authoritative advice on food, health and nutrition. High quality education and training is needed for health professionals to meet this need	Royal Bournemouth and Christchurch NHS Foundation Trust
SW	www.bristolheartrhythm.com	Bristol heart rhythm aims to provide a novel, comprehensive, easily-accessible online resource for patients, carers and healthcare professionals to improve knowledge of heart rhythm disorders, treatment options, referral processes and support networks	University Hospitals Bristol
SW	Patient Minder	This project seeks to reduce length of stay in hospital by improved treatment of pressure ulcers that cost the NHS between £1.4 to £2.1 billion annually (4% of annual expenditure)	University Hospitals Bristol
SW	Improving the referral process for allergy in Devon and Cornwall: pilot study	This project will pilot innovative online education and support for GPs to reduce inappropriate referrals and ensure appropriate treatment for undiagnosed and untreated allergy.	Plymouth Hospitals NHS Trust
SW	Using IT to help GPs Implement Evidence Based Guidelines	Information entered in the patient record generates onscreen prompts linking to the latest evidence based guidance speeding up consultation, ensuring best practice, and helping to avoid unnecessary hospital admissions	NHS Bournemouth and Poole
SW	HALO therapy for the treatment of Dysplastic Barrett's Oesophagus	Radiofrequency ablation for Dysplastic Barrett's Oesophagus	University Hospitals Bristol
SW	Magnetic cable management strap for use under hospital beds	There is no satisfactory means to stop electric cables for equipment on hospital beds trailing on ward floors, - causing safety & infection control issues. This device solves the problem	Royal Cornwall Hospitals NHS Trust
SW	Improving the management of pain in children who attend Emergency Departments and Minor Injuries Units in Devon and Cornwall	Local audit data demonstrates that paediatric pain is poorly assessed and inadequately managed in Emergency Departments and Minor Injuries Units; simple evidence-based interventions will be implemented using change management strategies	PLYMOUTH HOSPITAL NHS TRUST
SW	Diabetic "Pen Station" – user independence aid	People with impaired sight or dexterity find Insulin Pens difficult to use, and need care staff to assist at home for daily pen use. "Pen Station" makes patients self-sufficient	Royal Cornwall Hospitals NHS Trust
SW	Opportunistic Wellbeing Interventions Training	Developing innovative ways of engaging support staff in a variety of settings to facilitate people to improve their emotional, social & psychological wellbeing using evidence based	Devon Partnership NHS Trust

		positive psychology interventions	
SW	Manufacture of a guidance device for episiotomies	Epimark device	Royal Bournemouth Hospital
SW	HYDRATION - Micro Bore Pliable Drinking Straw – MBPDS	A simple tube-based device enabling patients to safely and independently drink, in a semi-prone recumbent position, requiring minimum assistance. Supports dignity and patient wellbeing, by restoring ease of drinking.	Royal Cornwall Hospitals NHS Trust
SW	Improving Quality and Consistency in Perinatal Mental Health Care	The first collaboration between specialists in perinatal mental health, midwives and women with lived experience to produce a web based training package to improve the quality and reduce inconsistency of care and prevent unnecessary admissions	Devon Partnership Trust
SW	Using Peri-operative Side stream Dark field imaging of intestinal mucosal and sublingual capillary b	Specialised monitoring to guide fluid therapy for major colorectal surgery greatly improves length of stay. We think this is due to better blood flow so the gut recovers faster	Plymouth Hospitals NHS Trust
SW	Personal device to manage the distressing Rectocele condition	Rectocele – a form of female pelvic floor prolapse. The rectum herniates through a vaginal tissue-wall tear, obstructing bowel emptying. This vaginal device enables women to re-align the rectum for voiding.	Royal Cornwall Hospitals NHS Trust, Healthcare Industry and Innovation Unit
SW	Pulpit – Patient transfer device	Pulpit - enables patients with impaired mobility to transfer <i>unaided</i> from wheelchair to a toilet or chair. It supports independent living, dignity and well being, by restoring ease of use.	Royal Cornwall Hospitals NHS Trust, Healthcare Industry and Innovation Unit
SW	Pilot of nurse led telephone monoclonal gammopathy clinic	Directly accessible haematology service from the comfort of your own home	Great Western NHS Foundation Trust, Department of Haematology, Great Western Hospital
SW	Understanding self management and regeneration of quality of life as the next stage post cancer treatment with implementation of a programme of support run by psychology, nurse specialists and patient volunteers.	Redesign of follow-up care for patients with cancer under surveillance which meets needs of patients, organisation and health community that is patient centred, improves experience and is cost effective.	North Bristol NHS Trust
SW	Pilot Innovation study into the introduction of an advanced patient specific cutting block for total knee replacements based on preoperative MRI/CT scans	A novel technique to improve the accuracy and precision of total knee replacements by building an advanced patient specific cutting block based on preoperative MRI/CT scans.	South Devon Healthcare NHS Foundation Trust
WM	WEST MIDLANDS DEVICE EVALUATION NETWORK (WM-DEN)	WM-DEN addresses the critical need to provide industry with improved medical device evaluation services by coordinating a network of NHS providers, reducing time-to-market and improving patient access to innovative products.	MidTECH Innovations Ltd
WM	PANEL ASSESSMENT OF UNSCHEDULED ADMISSIONS AT OUR	A lessons learning exercise seeking to explore factors, at a clinical and health economy level, contributing to unscheduled admissions.	Dudley NHS PCT

	VIRTUAL WARD PILOT.		
WM	STROKE BUDDIES	Moving from a professional led to a peer led model to help stroke patients engage in social and leisure activities.	Wolverhampton City PCT
WM	PROMOTING INNOVATION IN THE MANAGEMENT OF LONG TERM CONDITIONS - ENTERING THE DRAGONS DEN	A recently commissioned E-Learning Programme for staff working with Patients who have long term medical conditions are working up Innovation bids as part of their programme of work. In order to select the successful ideas to be worked up for full implementation, I would like to implement a Dragon's Den Event in order to consider the applications.	NHS West Midlands
WM	ADDRESSING THE QUALITY OF CARE NEEDS OF A VULNERABLE GROUP: THOSE WITH DEMENTIA IN AN ACUTE SETTING	Development and testing of a care bundle for those with Dementia in an acute setting. The bundle will be built from interventions with an evidence base. No such 'bundle approach' exists at present	NHS West Midlands
WM	AUTOMATED PILL DISPENSER	The project will improve the quality of life of those people who have difficulty remembering to take their medication, allowing them to remain independent at home and decrease reliance on health and social care services.	Improvement and Efficiency West Midlands (IEWM)
WM	DEMENTIA DIVERSITY XCHANGE NETWORK (DDXN)	Seeing the person not the disease; living well with dementia; removing stigma; ageing, dementia and spirituality; empowerment and partnership; information Xchange; cultural awareness competencies; services to meet changing needs.	George Eliot Hospital NHS Trust
WM	AN APPEARANCE RELATED INTERVENTION TO INCREASE MOTIVATION TO QUIT AND QUIT RATE.	Can predicting the ageing effect of smoking increase motivation to quit smoking?	NHS Stoke on Trent
WM	CANCER AWARENESS AND RECOVERY ENHANCEMENT (CARE)	To redesign and implement a new patient pathway for follow up and support services for breast cancer patients who have been treated within Good Hope Hospital.	NHS Birmingham East and North
WM	IMPLEMENTING INDIVIDUAL PLACEMENT AND SUPPORT (IPS) IN THE WEST MIDLANDS: AN EVIDENCED BASED APPROACH TO IMPROVING THE EMPLOYMENT OUTCOMES OF THE SEVERELY MENTALLY ILL.	Helping people with severe mental health problems to work.	C&W Partnership Trust
WM	TELE COMPUTER ASSISTED REHABILITATION ENVIRONMENT (TELE-	Personalised and entertainment based post stroke tele-rehabilitation for patients at home.	Institute of Digital Healthcare/ SHA

	CARE)		
WM	BRIDGE PROJECT: BRIDGING THE CARE GAP FOR ADOLESCENTS WITH MENTAL HEALTH PROBLEMS	Many adolescents negotiate their care journey through a mental health landscape littered with obstacles. This project will remove these obstacles and bridge the gap between and child and adult services	West Midlands SHA & Health Sciences Research Institute, Warwick Medical School
WM	THE PRODUCTION OF A SUPER BED	Able to cool ,warm ,turn and measure the heart rate and B/P, and move the patient up and down a bed. First application would be ITU or spinal injuries	ROBERT JONES AND AGNES HUNT HOSPITAL
WM	CARE WITHOUT WALLS	Transform primary care to improve quality and breadth of care for our patients while ensuring cost effectiveness and efficiency.	NHS Stoke on Trent
WM	DEVELOPMENT OF INTEGRATED HEALTHCARE MODELS FOR CHILDREN & YOUNG PEOPLE (CYP)	Examine the readiness to adopt Integrated Healthcare Models for CYP, amongst GPs and Practice Based Commissioners across the West Midlands.	Partners in Paediatrics (PiP)
WM	USE OF THE V-SCAN TO SUPPORT CLINICAL CARE	Investigating the role of V-Scan (hand held ultrasound imaging device) in primary care, secondary care, and the primary/secondary care interface	University of Warwick
WM	RF-ID KANBAN FOR RELIABLE HOSPITAL WARD SUPPLY CHAIN	RF-ID kanban for a reliable and waste-free hospital ward supply chain – saving time, space and money while ensuring hospital supplies are where they are needed when they are needed	University of Warwick
WM	ENGAGING HARD TO REACH TEENAGERS IN EARLY INTERVENTION AND THERAPEUTIC WORK THROUGH DIGITAL SOLUTIONS	Youth offenders, children in care: the hardest to reach children and young people, The highest levels of mental health problems. New digital solutions are needed for accessing psychological therapy	North Staffordshire Combined Healthcare NHS Trust
WM	FALLS DETECTION-A USER LED APPROACH	One third of people who fall lie undetected for at least 1 hour. Current fall detectors have limited impact. This project will capture user experience of fall detectors and ensure they are deployed in a more efficient and effective way.	NHS West Midlands & 17 PCTs & 14 LAs
WM	SIMPLE TELEHEALTH	Very low cost and accessible behavioural change, education and monitoring NHS innovation using personalised, planned and timed SMS reminders, educational information, compliance and monitoring/feedback enabling patient self care.	NHS Stoke
YH	Physiotherapy Led Gym/Circuit Training Group for young people with Cerebral Palsy	Engaging young people with Cerebral Palsy in to a circuit training group, established using evidence based research aimed at improving functional abilities and quality of life. Also promotes self management of long term conditions and integration in to community gyms at the end of treatment block.	NHS East Riding of Yorkshire
YH	Extending pathways of community based rehabilitation and promoting long term maintenance of functional and physical abilities in stroke survivors	The provision of alternative therapeutic interventions for stroke survivors with long term disabilities, utilising local leisure centre facilities in collaboration with physiotherapy, nursing and qualified leisure centre personnel	East Riding Community Services NHS for East Riding of Yorkshire.
YH	Continuing Healthcare:	Improving the use of Telecare in the assessment of patients potentially requiring night	NHS Leeds

	Improving access and assessment for patients referred for night care.	care, targeting care packages to meet health needs, reducing untimely admissions/transfers to long term care or hospital.	
YH	Transforming self-care through adoption of the Dignity Bidet Commode	The 'Dignity Bidet Commode' enables self-care in patients unable to clean themselves after toileting. We will implement local adoption of this innovation, capture benefits and create a toolkit for dissemination.	Sheffield Teaching Hospitals NHS Trust
YH	Unique Care Integrated Care Pilot	Unique Care identifies potential users of emergency and urgent care in order to put effective integrated packages of care in place before their condition warrants use of secondary care services.	Rotherham Road Medical Centre PMS Practice
YH	Improving diagnosis of Atrial fibrillation in primary care: making an impact on stroke prevention	This project is about increasing the detection rate of a new AF or Paroxysmal AF in patient's presenting with TIA using a new technology (Novacor R-Test Evolution 3 - ECG event loop recorder).	NHS Barnsley
YH	ELECTRONIC CONSULTATION IN CHRONIC KIDNEY DISEASE	Electronic consultation as an alternative to hospital referral for patients with chronic kidney disease: a novel application for networked electronic health records, improving the accessibility and efficiency of health care.	NHS Bradford and Airedale
YH	'Review of Telemedicine in prisons to determine its continued use in the Wakefield prisons and the potential for a regional procurement.' (phase 1) 'Regional commissioning and procurement of telehealth in selected prisons across Yorkshire & Humber region.' (phase 2) 'Implementation project' (phase 3)	A review of telemedicine in prisons to assess its long term sustainability/quality and if fundamentally beneficial to deliver its widespread adoption/spread across the prisons of Y&H through a regional procurement.	NHS Wakefield District (PCT)
YH	Altogether Better Diabetes	A systematic, person-centred pathway approach which empowers people with diabetes to better self- manage their condition, leading to better health outcomes, increased patient satisfaction and financial savings.	NHS Yorkshire and Humber
YH	Tele-wound management	The application of mobile phone functionalities (camera, mobile e-mail) and electronic pen technology to allow improved diagnosis, management and treatment of patients in the community who suffer from chronic wounds.	Bradford Teaching Hospitals NHS Foundation Trust (KV) Sheffield PCT (Provider Services) (BK)
YH	Bringing Care Home - providing a different model of care through e-health	Airedale NHS Trust and Red Embedded will offer consultations and information prescriptions via set top boxes linked to patients' televisions enabling users to be cared for in their own home.	Airedale NHS Trust
YH	Development of 'Getting Sorted' self-care workshops for children and young people with asthma.	'Getting Sorted' engages young people in a series of workshops focusing on the impact of asthma on young people's lives, encouraging, supporting and facilitating the development of self-care management.	Leeds Metropolitan University

YH	Improving patient experience and expectations in choice for DNACPR across Yorkshire and Humber	To achieve a coordinated approach across the Yorkshire and Humber region so that the transfer of patients between services does not compromise dignity, quality of care, legislation or patients choice when making CPR decisions.	NHS Bradford and Airedale
YH	e-support for children and young people with diabetes	Through personalised learning resources, educational tools and e-communications "Sorted On-Line" enables young people to learn to control their diabetes and manage its impact through a secure website.	University of Leeds
YH	Embedding the 'Getting Sorted' self-care workshops for children and young people with type 1 diabetes in mainstream service provision within Yorkshire and the Humber	Leeds Metropolitan University	
YH	Implementation of Telehealth	The HIEC Long Term Conditions theme will work with three primary / community and secondary care providers to implement medium sized (~50 patients) deployments of telehealth for their highest priority patients	Sheffield Teaching Hospitals NHS Foundation Trust
YH	Translating patient safety innovation into routine practice	The project provides a multi-disciplinary workforce with the knowledge, tools, skills and motivation to invent, adopt and spread safer ways of working in the Yorkshire and Humber region.	Bradford Institute for Health Research/ University of Leeds
YH	Getting it right from the start: improving care in neonatal units and in admission in labour in Yorkshire and Humber	This project will implement sustainable, evidence-based change in key aspects of care in neonatal units and during admission in labour across Yorkshire and Humber region; thereby addressing health inequalities, improving health outcomes, and enhancing service quality and productivity.	University of York